



Institute of  
Business Administration  
Karachi

*Leadership and Ideas for Tomorrow*

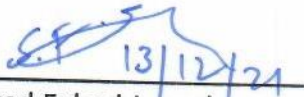
Ref. # IBA-MC/PD/Maint/217/0067/2021-22  
December 13, 2021

Mr. Arshad Wadood  
M/s Arszar Engineering Syndicate  
C2 004 Saima Pride  
Main Rashid Minhas Road Block 10-A  
Gulshan-e-Iqbal  
Karachi.  
Cell # 0333-2265625

**LETTER OF ACCEPTENCE**

We feel pleasure to inform that M/s Arszar Engineering Syndicate have been selected by competent authority for 'Modifying / Altering Works of Library Bookshelves' as identified in the Tender Document vide # Maint/01/21-22 on quoted rates in the bidding document. The terms & conditions of the Tender Documents will be the integral part of this letter.

We are confident that M/s Arszar Engineering Syndicate will prove its worth of experience with excellent services.

  
13/12/21

Syed Fahad Jawed  
Head of Procurement

Cc : Office of the Registrar